

## Cyndie Martel

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**From:** Diab, Mohammad <Mohammad.Diab@ucsf.edu>  
**Sent:** Wednesday, January 7, 2026 8:16 PM  
**To:** CouncilAll  
**Cc:** MJE; Hill, Jaclyn; Robbins, Elizabeth  
**Subject:** [EXTERNAL] Please Restore Our Fire Station

Town Council,

As a resident of Ross, I would like our fire station restored. One of the reasons I moved to Ross was its excellent emergency service times. Now that the station has closed, we see the results: 11-14 minutes is too long to wait for life-saving care. Please bring our firefighters back to Ross. We need to look to the future and build critical emergency service infrastructure now.

Let me add to the above Vote for Fire Station the following. As a physician, such emergency services are **essential** in every community. Sharing doesn't work for **emergency** services. And fire risk only is increasing. The argument that most of the work is paramedic doesn't hold water in front of the need for emergency services. Contracting out such services is foolish, short-sighted and not safe. Trading Fire (in a rehabilitated building) for shiny new administrative offices is superficial and immediately pleasing at the cost of long term loss and degradation of the Town.

The insatiable appetite for "administration" is maddening, and has to be controlled. No wonder there is a burgeoning literature on the concept of Administrative Harm. The Fire Station is not optional, no matter how one tries to argue around the issue.

Regards,

Mohammad Diab M.D.